

1st Half Results & Financial Position, Ended March 2017

President & CEO Teruhisa Ueda Shimadzu Corporation



Net Sales

Operating Income

Statement of Income

- *Net sales decrease of 4% year on year; increase of approximately 3% after excluding the impact of yen appreciation
- *Operating income increase of 6% year on year; increase of approximately 31% after excluding the impact of yen appreciation
- *Operating margin increase to 9.9%, an improvement of 0.9 points year on year

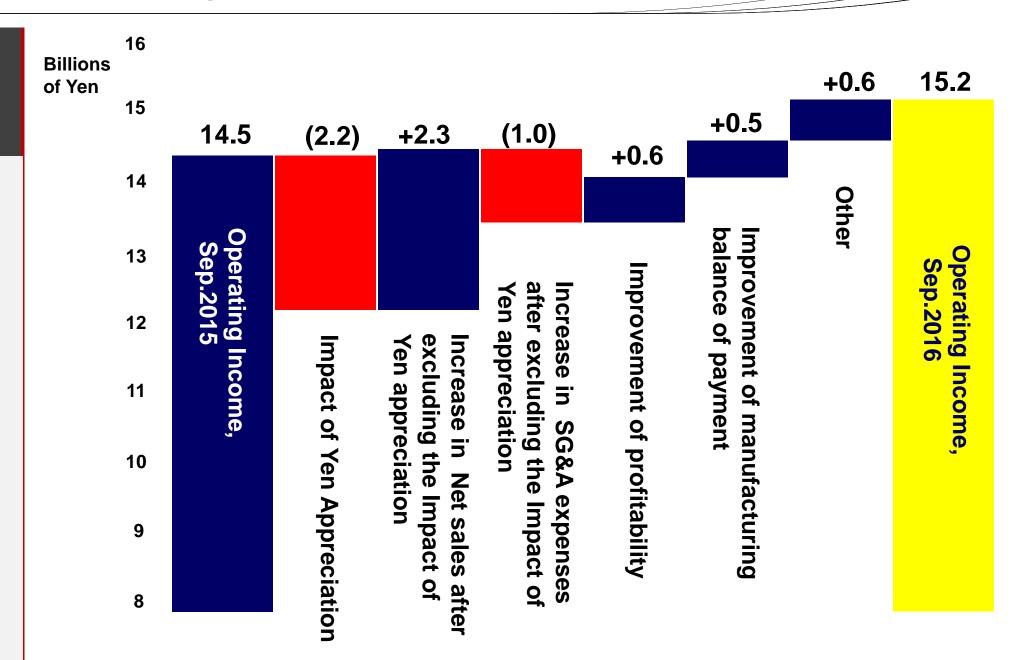
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(3.7)

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Pillians of you except EDC and				YoY	
Billions of yen, except EPS and percentages	Sep. 2016	Sep. 2015	Changes	% Changes	% Chanages in local currency
Net Sales	154.8	160.4	(5.7)	-3.5%	3.4%
Operating Income	15.2	14.5	0.8	5.5%	31.1%
Operating margin	9.9%	9.0%	Inprovem		
Ordinary Income	14.6	14.9	(0.3)	-2.1%	
Profit attributable to owners of parent	10.3	10.3	0.0	0.3%	
EPS	¥34.88	¥34.92	(¥0.04)	-0.1%	•
1H Average foreign	US\$105.33	US\$121.85	(US\$16.52)	-13.6%	•
exchange rate	€ 118.20	€ 135.12	(€ 16.92)	-12.5%	•
Impact of Yen appreciation					



Analysis of Year- on-Year Increase/Decrease in Operating Income





Sales and Income by Business Segment

- * Profitability improvement maintained in the Analytical & Measuring Instruments segment
- *Return to profitability in the Medical Systems segment
- *Steady decrease in losses in the Aircraft Equipment segment to near breakeven

Billions of yen, exce	pt percentages	Sep.201	6	Sep.201	-		YoY	
Operating margin is	listed in right-side column	3ep.201	3cp.2010		Зер.2013		%Changes	
Analytical &	Net Sales	93.7		97.6		(3.8)	-3.9%	improve
Measuring Instruments	Operating Income	14.2	15.1%	14.2	14.6%	(0.0)	-0.3%	0.5pt.
Medical	Net Sales	29.5	1.8%	30.0	-0.5%	(0.5)	-1.6%	improve
Systems	Operating Income	0.5		(0.1)	0.570	0.7	_	2.3pt.
Aircraft	Net Sales	11.8	-0.3%	12.2	-4.6%	(0.4)	-3.2%	improve
Equipment	Operating Income	(0.0)	-0.3%	(0.6)	T.U /0	0.6		4.3pt.
Industrial	Net Sales	16.5	6.8%	17.4	6.9%	(0.8)	-4.8%	deteriorate
Machinery	Operating Income	1.1	0.8%	1.2	0.970	(0.1)	-6.7%	0.1pt.
Other	Net Sales	3.2	8.9%	3.3	15.4%	(0.1)	-3.3%	deteriorate
- Other	Operating Income	0.3	0.970	0.6	13.470	(0.3)	-42.6%	6.5pt.
Operating Income Adjustments		(0.8)		(0.9)	_	0.0	_	•
Tatal	Net Sales	154.8	9.9%	160.4	0.00/	(5.7)	-3.5%	improve
Total	Operating Income	15.2	3.370	14.5	9.0%	0.8	5.5%	•



Analytical & measuring Instruments Sub-segment Net Sales

- *Sales decrease of 4% year on year; increase of approximately 4% after excluding the ¥8.1 billion impact of yen appreciation
- *Increase in sales of mainstay LC and MS, after excluding the impact of yen appreciation
- *Increase in the ratio of aftermarket business sales to 28%

Billions of v	Billions of yen, except percentages Composition ratio is listed in right-side column		Sep. 2016				YoY			
					2015	Changes	%Changes	%Changes in local currency		
Drook	General Analytical Instruments	64.0	68%	65.9	68%	(1.9)	-2.9%			
Break down	Liquid Chromatographs	26.9	29%	27.5	28%	(0.6)	-2.0%			
down	Mass Spectrometers	<i>15.7</i>	17%	<i>15.7</i>	16%	(0.0)	-0.2%			
_	Other	29.7	32%	31.6	32%	(2.0)	-6.2%			
	Total	93.7	100%	97.6	100%	(3.9)	-4.0%	4.3%		
					•					
Break	Instruments	67.3	72%	70.8	73%	(3.5)	-4.9%			
down	aftermarket business	26.4	28%	26.8	27%	(0.4)	-1.3%			
Total		93.7	100%	97.6	100%	(3.9)	-4.0%	4.3%		

Impact of yen appreciation (8.1



Medical Systems Sub-segment Net sales

- *Sales decrease of 2% year on year; increase of approximately 5% after excluding the ¥1.8 billion impact of yen appreciation
- * Favorable sales of X-ray fluoroscopy systems and angiography systems
- *Increase in the ratio of aftermarket business sales to 32%

Billions of	f yen, except percentages						ρY	
	Composition ratio is listed in right-side column		Sep. 2016		Sep.2015		%Changes	%Changes in local currency
	X-ray Systems	21.7	73%	22.2	74%	(0.6)	-2.5%	local carrency
	X-ray fluoroscopy Systems	8.4	28%	8.0	27%	0.4	5.3%	
Break down	angiography Systems	3.3	11%	3.1	10%	0.3	8.1%	
down	general radiography systems	9.9	34%	11.2	37%	(1.2)	-11.1%	
	Other	7.9	27%	7.8	26%	0.1	1.1%	
	Total	29.5	100%	30.0	100%	(0.5)	-1.6%	4.6%
Break	Instruments	20.1	68%	20.8	69%	(0.7)	-3.4%	
down	aftermarket business	9.4	32%	9.2	31%	0.2	2.6%	
Total		29.5	100%	30.0	100%	(0.5)	-1.6%	4.6%



Aircraft Equipment Sub-segment Net Sales

- *Sales decrease of 3% year on year; a slight decrease after excluding the approximately ¥0.3 billion impact of yen appreciation
- *Increase in sales from the domestic defense business due to factors including the supply of parts for new aircraft models for which mass production is proceeding
- * Decrease in sales in the commercial aircraft equipment business due to factors including lower production of the Boeing B747-8

Billions of yen, except percentages	Sep.2016		Sep. 2015		YoY			
Composition ratio is listed in right-side column					Changes %Changes		%Changes in local currency	
Defense Agency	9.6	82%	9.1	75%	0.6	6.3%	<u> </u>	
Commercial Aircraft	2.2	18%	3.1	25%	(1.0)	-30.9%		
Total	11.8	100%	12.2	100%	(0.4)	-3.2%	-0.5%	

Impact of yen appreciation	(0.3)



Industrial Machinery Sub-segment Net Sales

- *Sales decrease of 5% year on year; sales at the prior-year level after excluding the approximately ¥0.9 billion impact of yen appreciation
- * Higher sales of turbo-molecular pumps, mainly for use in semiconductor and flat panel manufacturing
- *Lower sales of hydraulic equipment due to factors including stagnant market conditions

Billions of yen, except percentages Composition ratio is listed in right-side column		Sep.2016		Sep. 2015		YoY		
						Changes	%Changes	%Changes in local currency
	Turbo-molecular pumps	6.0	36%	5.4	31%	0.6	10.6%	
Break	Hydraulic equipment	5.6	34%	5.8	34%	(0.2)	-3.3%	
down	Glass winders etc.	1.9	11%	2.7	15%	(0.8)	-30.9%	
	Other	3.1	19%	3.5	20%	(0.4)	-11.1%	
	Total	16.5	100%	17.4	100%	(0.8)	-4.8%	0.1%
							•	•
Break	Instruments	14.2	86%	15.0	86%	(0.8)	-5.2%	
down	aftermarket business	2.3	14%	2.4	14%	(0.1)	-2.2%	
	Total	16.5	100%	17.4	100%	(0.8)	-4.8%	0.1%



Net Sales by Region

- *Sales increase in Japan centered on high-end products in the Analytical & Measuring Instruments and Medical Systems segments
- *Decrease of 11% in overseas sales year on year; increase of approximately 2% after excluding the ¥11.1 billion impact of yen appreciation
- * Japan, China, Southeast Asia, India, and other Asian markets drove sales

Dilliana of the supply and the suppl	Sep. 2016		Sep. 2015		YoY			
Billions of yen, except percentages Composition ratio is listed in right-side column						%Changes		
,					Changes	Yen	Local currency	
Japan	77.2	50%	73.5	46%	3.7	5.0%	5.0%	
North & South America	20.7	13%	24.3	15%	(3.7)	-15.1%	-2.3%	
>North America	18.5	12%	21.7	14%	(3.2)	-14.6%	-1.3%	
>South America	2.1	1%	2.6	3%	(0.5)	-18.7%	-10.7%	
Europe	11.4	7%	12.7	8%	(1.4)	-10.7%	2.1%	
China	25.6	17%	28.7	18%	(3.1)	-10.9%	3.1%	
Other Asian Countries	15.3	10%	15.3	10%	0.0	0.3%	11.0%	
Other	4.7	3%	5.9	4%	(1.2)	-20.3%	-7.8%	
Total	154.8	100%	160.4	100%	(5.7)	-3.5%	3.4%	
Overseas	77.6	50%	86.9	54%	(9.3)	-10.7%	2.1%	



Net Sales by Region-Japan

- *Analytical & Measuring Instruments: Sales increase, mainly from sales of LC and MS in the pharmaceuticals and chemicals sectors
- * Medical Systems: Substantial increase in sales of angiography systems, a strategic product
- * Aircraft Equipment: Increase in sales of parts for new aircraft models
- *Industrial Machinery: Sales decrease, reflecting the impact of large deliveries in the previous fiscal year

Billions of yen, except	Son 2016	Son 2015	YoY			
percentages	Sep. 2016	Sep. 2015	Changes	%Changes		
Analytical & Measuring Instruments	38.9	37.2	1.7	4.5%		
Medical Systems	16.5	14.9	1.7	11.1%		
Aircraft Equipment	9.6	9.1	0.6	6.3%		
Industrial Machinery	8.9	9.0	(0.1)	-1.4%		
Other	3.2	3.3	(0.1)	-3.3%		
Total	77.2	73.5	3.7	5.0%		



Net Sales by Region-North America

- * Sales decrease of 15% year on year; decrease of approximately 1% after excluding the ¥2.9 billion impact of yen appreciation
- * Analytical & Measuring Instruments: Sales decrease of 15% year on year; decrease of approximately 1% after excluding the ¥1.6 billion impact of yen appreciation
- * Medical Systems: Sales decrease of 10% year on year; increase of approximately 4% after excluding the ¥0.7 billion impact of yen appreciation

			YoY				
Billions of yen, except percentages	Sep. 2016	Sep. 2015		%Changes			
			Changes	Yen	Local currency		
Analytical & Measuring Instruments	10.4	12.1	(1.8)	-14.5%	-1.0%		
Medical Systems	4.2	4.7	(0.5)	-9.9%	4.2%		
Aircraft Equipment	2.0	2.7	(0.7)	-26.1%	-14.5%		
Industrial Machinery	1.9	2.1	(0.2)	-11.4%	2.4%		
Total	18.5	21.7	(3.2)	-14.6%	-1.3%		

Impact of yen appriciation



Net Sales by Region- Europe

- * Sales decrease of 11% year on year; increase of approximately 2% after excluding the ¥1.6 billion impact of yen appreciation
- * Analytical & Measuring Instruments: Sales decrease of 14% year on year; decrease of approximately 1% after excluding the ¥1.3 billion impact of yen appreciation
- * Medical Systems: Sales decrease of 4% year on year; increase of approximately 10% after excluding the ¥0.2 billion impact of yen appreciation

			YoY				
Billions of yen, except percentages	Sep. 2016	Sep. 2015		%Changes			
			Changes	Yen	Local currency		
Analytical & Measuring Instruments	9.1	10.5	(1.4)	-13.7%	-1.4%		
Medical Systems	1.5	1.5	(0.1)	-3.6%	10.2%		
Aircraft Equipment	0.1	0.3	(0.2)	-77.6%	-74.4%		
Industrial Machinery	0.8	0.4	0.4	x2.0	x2.3		
Total	11.4	12.7	(1.4)	-10.7%	2.1%		

Impact of yen appriciation

(1.6)



Net Sales by Region-China

- * Sales decrease of 11% year on year; increase of approximately 3% after excluding the ¥4.0 billion impact of yen appreciation
- * Analytical & Measuring Instruments: Sales decrease of 6% year on year; increase of approximately 9% after excluding the ¥3.2 billion impact of yen appreciation
- * Medical Systems: Sales decrease of 4% year on year; increase of approximately 12% after excluding the ¥0.5 billion impact of yen appreciation

		Sep. 2015	YoY			
Billions of yen, except percentages	Sep. 2016			%Changes		
			Changes	Yen	Local currency	
Analytical & Measuring Instruments	20.4	21.8	(1.4)	-6.2%	8.5%	
Medical Systems	2.9	3.0	(0.1)	-3.6%	11.5%	
Industrial Machinery	2.2	3.9	(1.7)	-42.4%	-33.3%	
Total	25.6	28.7	(3.1)	-10.9%	3.1%	

Impact of yen appriciation	(4.0)
impact or yen appriciation	(1.0)



Net Sales by Region-Other Asian Countries

- * Sales at the prior-year level; increase of approximately 11% after excluding the ¥1.6 billion impact of yen appreciation
- * Analytical & Measuring Instruments: Sales increase of 4% year on year; increase of approximately 17% after excluding the ¥1.4 billion impact of yen appreciation
- * Industrial Machinery: Sales increase of 41%; substantial increase in sales of turbo-molecular pumps in the semiconductor and flat panel manufacturing sectors

	Sep. 2016 Sep. 2015		YoY			
Billions of yen, except percentages				%Changes		
			Changes	Yen	Local currency	
Analytical & Measuring	11.2	10.7	0.5	4.4%	17.3%	
<u>Instruments</u>		3.3	11 1 70	171070		
Medical Systems	1.7	2.8	(1.1)	-40.0%	-32.6%	
Industrial Machinery	2.4	1.7	0.7	40.8%	43.5%	
Total	15.3	15.3	0.0	0.3%	11.0%	

Impact of yen appreciation	(1.6)
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Balance Sheet

- *Inventories is decrease from the prior-year revel
- *Interest-bearing liabilities is decrease from the prior-year revel
- *Increase in the equity ratio to 64.8%, representing improvement of
 - 0.3 points from the previous fiscal year-end

Billions of yen, except percentages

	2016.9.30	2016.3.31 2015.9.30 Y	2016 2 21 2015 0 20 Yo	2016 2 21 2015 0 20	2016 2 21 2015 0 20 YoY	2015 0 20	2 21 201E 0 20 YoY	2016 2 21 2015 0 20	016 2 21 2015 0 20 YoY	ρΥ
	2016.9.30	2010.3.31	2015.9.30	Chanages	%Changes					
《Assets》										
Current assets	230.0	241.7	228.7	1.3	0.6%					
Inventories	78.2	<i>7</i> 3. <i>7</i>	<i>7</i> 9.3	(1.2)	-1.5%					
Noncurrent assets	106.5	108.1	106.5	0.1	0.1%					
Total assets	336.5	349.8	335.2	1.3	0.4%					

	2016 0 20	2016 2 21	2015 0 20	Yo	ρΥ		
	2016.9.30	2016.3.31	2015.9.30	Changes	%Changes		
《Liabilities》							
Current liabilities	88.2	97.6	90.4	(2.2)	-2.4%		
Long-term liabilities	29.8	32.2	28.1	1.7	6.0%		
Interest-bearing liabilities	18.3	19.2	21.3	(3.0)	-13.9%		
Total liabilities	118.1	129.8	118.6	(0.5)	-0.4%		
《Net Assets》							
Equity capital	218.1	219.7	216.3	1.8	0.8%		
Non-controlling interests	0.3	0.3	0.3	0.0	3.5%		
Total net assets	218.4	220.0	216.6	1.8	0.8%		
Total liabilities and net assets	336.5	349.8	335.2	1.3	0.4%		
Equity ratio	64.8%	62.8%	64.5%	64.5% improvement of 0.3 points			



Statement of Cash Flows

- * Free cash flow of positive ¥9.3 billion
- * Increase of ¥2.9 billion in cash and cash equivalents at the first half-end from the previous first half-end to ¥45.3 billion

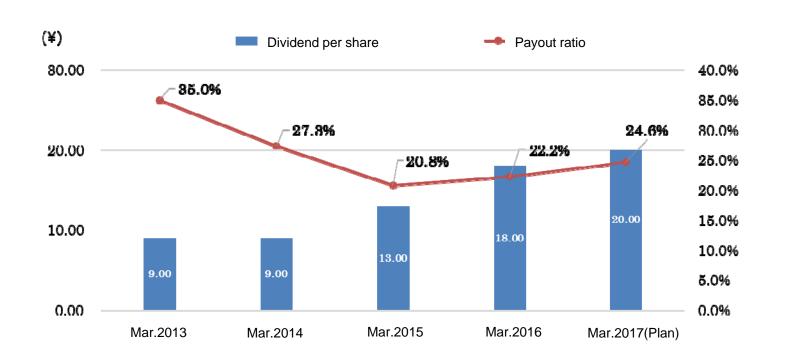
Dillians of you	Con. 2016	Com 2015	YoY
Billions of yen	Sep. 2016	Sep. 2015	Changes
Cash flows from operating activities	15.6	17.1	(1.6)
Cash flows from investing activities	(6.3)	(6.2)	(0.1)
Free cash flow	9.3	11.0	(1.7)
Cash flows from financing activities	(4.0)	(6.4)	2.3
Foreign currency translation adjustments on cash and cash equivalents	(4.0)	(0.6)	(3.3)
Net increase in cash and cash equivalents	1.3	4.0	(2.7)
Cash and cash equivalents, beginning of year	43.5	38.4	5.1
Increase in cash and cash equivalents due to inclusion of subsidiaries in consolidation	0.5	0.0	0.5
Cash and cash equivalents, end of 1H	45.3	42.4	2.9



Cash Dividend and Payout Ratio

- * Payment of an interim dividend of ¥10 per share as announced at the beginning of the fiscal year
- * Plan to pay a year-end dividend of an annual dividend of ¥10 per share as announced at the beginning of the fiscal year
- * Provision of reliable shareholder returns through payment of stable cash dividends

	Sep. 2016	Mar.2017(Plan)	Sep.2015	Mar.2016	YoY
Dividend per share	¥10.00	¥10.00	¥9.00	¥9.00	¥2.00
Payout ratio	24.	24.6%		22.2%	





Business Environment Outlook

Japan	Upward trend in corporate capital investment in the pharmaceuticals, CRO, and other sectors; expansion of demand from government offices and universities; new demand, mainly from clinics (Risks) Decline in corporate investment sentiment due to yen appreciation
United States	Strong demand from the pharmaceuticals, food safety, and environmental sectors and medical institutions (Risks) Stagnant capital investment resulting from an interest rate hike
Europe	Strong demand from the pharmaceuticals, food safety, environmental, and other sectors (Risks) After-effects of Brexit, the economic downturn in Russia, and other factors on the European economy
China	Progress in government projects in the food safety, environmental, and other sectors, robust capital investment in the CRO and other sectors, and continuation of the upward trend in bidding projects at medical institutions (Risks) Prolonged adjustment of excess facilities, temporary disruption accompanying liquidation of poorly performing state-owned companies
Asia	Higher demand due to government economic stimulus measures in Southeast Asia, continuing investment in the pharmaceuticals and CRO sectors in India (Risks) Anxiety about an economic downturn in China; the impact of currency depreciation accompanying an interest rate hike in the U.S.



Earnings Forecast

- *Annual plan unchanged from the announcement at the beginning of the fiscal year
- *Pursue business performance improvement centered on high-end products and aim to achieve the medium-term management plan at a time of comparatively stable market conditions.

Billions of yen, except EPS and	Mar. 2017	Mar. 2016	YoY		
percentages	Forecast	Mai. 2016	Changes	%Changes	
Net Sales	350.0	342.2	7.8	2.3%	
Operating Income	36.0	35.7	0.3	0.8%	
Operating Margin	10.3%	10.4%	deterioration	of 0.1%pt.	
Ordinary Income	34.5	34.8	(0.3)	-1.0%	
Profit attributable to owners of parent	24.0	23.9	0.1	0.4%	
EPS	¥81.40	¥81.05	¥0.35	0.4%	
Average foreign	US\$105	US\$120.19	(US\$15.19)	-12.64%	
exchange rate	€ 117	€ 132.63	(€ 15.63)	-11.78%	



Earnings Forecast by Business Segment

- * Analytical & Measuring Instruments and Medical Systems: Aim for sales and income increases centered on expansion of high-end products
- *Industrial Machinery: Plan to achieve sales and income increases after excluding the impact of yen appreciation

Billions of Yen		Mar. 2017	Mar.2016	YoY	
		Forecast	Mai .2010	Changes	%Changes
Analytical &	Net Sales	218.0	208.4	9.6	4.6%
Measuring Instruments	Operating Income	33.5	33.0	0.5	1.6%
Medical Systems	Net Sales	65.3	64.6	0.7	1.1%
Medical Systems	Operating Income	2.0	1.0	1.0	×2.4
Aircraft	Net Sales	25.9	28.8	(2.9)	-10.2%
Equipment	Operating Income	0.3	0.3	(0.0)	-13.3%
Industrial	Net Sales	34.2	33.5	0.7	2.0%
Machinery	Operating Income	2.0	2.2	(0.2)	-9.3%
Other	Net Sales	6.6	6.9	(0.3)	-3.9%
Other	Operating Income	0.7	1.3	(0.6)	-44.7%
Operating Incor	ne Adjustments	(2.5)	(2.1)	(0.4)	_
Total	Net Sales	350.0	342.2	7.8	2.3%
i Otai	Operating Income	36.0	35.7	0.3	0.8%



Key Second-Half Initiatives (Analytical & Measuring Instruments) — Accelerated Business Development of High-End Products

- *Expansion of LC and LCMS for advanced R&D centered on pharmaceuticals
- *Strengthening of the response to demand for safety and security in the food, environmental, and other sectors











Advanced R&D sectors centered on pharmaceuticals

*Expansion of LC and LCMS in the drug discovery, pharmacokinetics, antibody drugs, and other fields

Food analysis, environmental analysis

*Response to increased safety and security-related demand in Europe, China, and other markets (GCMS)

Enhancement of the LCMS product line

*Response to strong demand in China in contract analysis, government projects, and other sectors



Key Second-Half Initiatives (Network Applications)— Pursuit of Synergy with Systems

*Reinforcement of initiatives to capture demand related to pharmaceutical regulatory compliance in China and India *Differentiation through powerful applications for MS





"LabSolutions CS" network system

*Differentiation by means of excellent features that have realized an integrated platform, reinforcement of initiatives to capture demand through compliance with new FDA regulations (Data Integrity)

*Promotion of purchasing of various analyzers by customers who introduce "LabSolutions", pursuit of synergies between products and networks

Application software

*Promotion of sales expansion of systems incorporating powerful applications for residual agrochemicals (Japan and U.S. regulatory compliance), metabolites, functional foods, etc.



TOPICS

Key Second-Half Initiatives (Medical Systems)

Reinforcement of business development for X-ray diagnosis systems

*Expansion of business development for high-end X-ray fluoroscopy and angiography system models

*Recovery in North America and China through introduction of new general radiography systems



SONIAL VISION CA



Trinias



MobileDart Evolution MX7

X-ray fluoroscopy systems

*Acceleration of global business development of "SONIALVISION G4." Expansion in wide-ranging sectors, including diagnosis in the fields of gastroenterology, orthopedics, and urology and bone density testing

Angiography systems

*Sales channel reinforcement and expansion and aftermarket expansion

General radiography systems

*North America: Introduction of two new high-end models

*China: Introduction of new locally manufactured mid-range products

TOPICS

Key Second-Half Initiatives (Aftermarket)

— Promotion of multi-vendor and remote maintenance services

- *Analytical & Measuring Instruments: Expansion of the "LabTotal" business, which provides multifaceted services
- *Medical Systems: Promotion of the angiography systems remote maintenance service
- *Industrial Machinery: Expansion of the overhaul turbo-molecular pumps business

Analytical & Measuring Instruments

*Expansion of the "LabTotal" business, including proactive services (maintenance and inspection) and multi-vendor service

*Operation of an LC monitoring service utilizing M2M

Medical Systems

*Promotion of the remote maintenance service for angiography systems

Industrial Machinery (TMP)

*Expansion of the regular overhaul service for turbo-molecular pumps at semiconductor and flat panel plants



LabTotal



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