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June 26, 2024

To Our Shareholders

Yasunori Yamamoto
Representative Director, President & CEO
SHIMADZU CORPORATION
1, Nishinokyo Kuwabara-cho,
Nakagyo-ku, Kyoto, Japan

**NOTICE OF RESOLUTIONS AT
THE 161ST ANNUAL GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders:

The following matters were reported and resolved at the 161st Annual General Meeting of Shareholders of SHIMADZU CORPORATION (the Company), held today.

- Matters Reported :**
1. The Business Report, Consolidated Financial Statements for the 161st Fiscal Year (April 1, 2023 - March 31, 2024) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
 2. Non-consolidated Financial Statements for the 161st Fiscal Year (April 1, 2023 - March 31, 2024)

The contents of the above documents were reported.

Matters Resolved :

- Proposal 1:** Appropriation of Surplus
Resolved as originally proposed by the Company, with the payment of year-end dividend of 36yen per share.
- Proposal 2:** Election of Eight (8) Directors, Members of the Board
Mr. Teruhisa Ueda, Mr. Yasunori Yamamoto, Mr. Akira Watanabe, Mr. Shuzo Maruyama, Mr. Nobuo Hanai, Mr. Yoshiyuki Nakanishi and Ms. Nami Hamada were re-appointed, and Ms. Mie Kitano was newly appointed, and all assumed their offices, as originally proposed by the Company.
Note: Mr. Nobuo Hanai, Mr. Yoshiyuki Nakanishi, Ms. Nami Hamada and Ms. Mie Kitano are Outside Directors.
- Proposal 3:** Election of One (1) Audit & Supervisory Board Member
Mr. Tsuyoshi Nishimoto was re-appointed as an Audit & Supervisory Board Member, and he assumed his offices, as originally proposed by the Company.
Note: Mr. Tsuyoshi Nishimoto is an Outside Audit & Supervisory Board Member.
- Proposal 4:** Election of One (1) Substitute Audit & Supervisory Board Member
Mr. Fumio Iwamoto was re-appointed as a Substitute Audit & Supervisory Board Member, as originally proposed by the Company.
- Proposal 5:** Revision of the Content of Stock Compensation Scheme for Directors etc.
Resolved as originally proposed by the Company.

Payment of Year-End Dividends

Please obtain your year-end dividend for the 161st Fiscal Year from any nearby office of Japan Post Bank Co., Ltd., or post office within the payment period (from Thursday, June 27, 2024 to Wednesday, July 31, 2024) by presenting "Dividend Receipt."

For shareholders who have already designated a bank account or any other account to which dividends are to be remitted, please refer to "Dividend Statement" and "Reference to the Transfer Destination."

Executive Members

As a result of the resolutions passed at the meeting of the Board of Directors which was held after the conclusion of the Annual General Meeting of Shareholders, the Representative Directors have been appointed, and they have assumed their respective offices.

Therefore, the following is a list of the Company's Executive members as of June 26, 2024 (*See*, (1) below). The list of the Executive Officers and Corporate Officers as of April 1, 2024 is as follows (*See*, (2) and (3) below).

We would like to express our appreciation for your continued support.

(1) Directors, Members of the Board and Audit & Supervisory Board Members

Representative Director	Teruhisa Ueda	
Representative Director	Yasunori Yamamoto	
Director, Member of the Board	Akira Watanabe	
Director, Member of the Board	Shuzo Maruyama	
Outside Director, Member of the Board	Nobuo Hanai	
Outside Director, Member of the Board	Yoshiyuki Nakanishi	
Outside Director, Member of the Board	Nami Hamada	
Outside Director, Member of the Board	Mie Kitano	(newly appointed)
Senior Audit & Supervisory Board Member	Hiroyuki Fujii	
Audit & Supervisory Board Member	Makoto Koyazaki	
Outside Audit & Supervisory Board Member	Tsuyoshi Nishimoto	
Outside Audit & Supervisory Board Member	Yuka Hayashi	

(2) Executive Officers

Name	Current Position	Responsibility at the Company
Teruhisa Ueda *	Chairman of the Board	
	<p>[Reasons for appointment] As Chairman of the Board, Mr. Teruhisa Ueda is running the Board appropriately and he is committed to enhancing corporate value by strengthening corporate governance. Based on his high insight, abundant experience, and distinguished track record in corporate management and the Company's businesses, the Company expects him to fulfill his role in strengthening the Board's functions for decision-making on important matters and for monitoring and oversight of business execution. Therefore, the Company has appointed him again as a Chairman of the Board.</p>	
Yasunori Yamamoto *	President & CEO	
	<p>[Reasons for appointment] As the CEO, Mr. Yasunori Yamamoto is responsible for management of the Group, and he is committed to enhancing corporate value and promoting the medium-term management plan. Based on his abundant experience and a distinguished track record in a business in addition to having served as corporate manager with the strong leadership, the Company expects him to fulfill his role in promoting the medium-term management plan and enhancing corporate value. Therefore, the Company has appointed him again as a President & CEO.</p>	
Shuzo Maruyama *	Senior Corporate Executive Officer	<ul style="list-style-type: none"> ▸In charge of Risk Management, ▸In charge of Global Environmental Management (GX)
	<p>[Reasons for appointment] Responsible for Risk Management and Global Environmental Management, Mr. Shuzo Maruyama is committed to enhancing corporate value and promoting the medium-term management plan. Based on his abundant knowledge and track record in Analytical & Measuring Instruments business, and the business in the US and China, the Company expects him to fulfill his role in leading appropriate risk management and further contributing to the Group's sustainable growth and enhancement of corporate value. Therefore, the Company continues to appoint him again as a Senior Corporate Executive Officer.</p>	
Akira Watanabe *	Senior Managing Executive Officer	<ul style="list-style-type: none"> ▸CFO ▸In charge of Corporate Strategy Planning and Corporate Communication
	<p>[Reasons for appointment] As the CFO, responsible for Corporate Strategy Planning and Corporate Communication, Mr. Akira Watanabe is committed to enhancing corporate value and promoting the medium-term management plan. Based on his abundant knowledge and track record in sales operations, marketing, and management of an overseas subsidiary in addition to having served as General Manager of the Industrial Machinery business and Fluidics Systems business, the Company expects him to fulfill his role in contributing to the Group's sustainable growth and enhancing corporate value. Therefore, the Company has appointed him again as a Senior Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Fuminori Inagaki	Senior Managing Executive Officer	<ul style="list-style-type: none"> ▶CSO (Chief of Standardization Officer) ▶In charge of Medical Regulations ▶Deputy in charge of Corporate Strategy Planning and Global Environmental Management (GX)
	<p>[Reasons for appointment] As CSO (Chief of Standardization Officer), responsible for Medical Regulation, and as a deputy for Corporate Strategy Planning and Global Environmental Management, Mr. Fuminori Inagaki is committed to developing new markets and enhancing social values of the Group. Based on his abundant knowledge and track record in understanding economic policies and the latest market trends, the Company expects him to fulfill his role in enhancing corporate value and solving challenges in society through collaboration with external firm. Therefore, the Company continues to appoint him again as a Senior Managing Executive Officer.</p>	
Katsuaki Kaito	Senior Managing Executive Officer	<ul style="list-style-type: none"> ▶In charge of Manufacturing and CS Management ▶In charge of DX・IT Strategy ▶Deputy in charge of Human Resources
	<p>[Reasons for appointment] Responsible for Manufacturing, CS Management, DX・IT Strategy and deputy for Human Resources, Mr. Katsuaki Kaito is committed to the quality improvement, cost reduction, shortening of the lead time for delivery and promoting DX・IT Strategy. Based on his abundant knowledge and track record in technology & manufacturing fields, cultivation of human resources and management of an overseas subsidiary, the Company expects him to fulfill his role in optimizing the manufacturing functions to improve the quality and reduce costs and promoting DX・IT Strategy. Therefore, the Company continues to appoint him again as a Senior Managing Executive Officer.</p>	
Koki Aoyama	Managing Executive Officer	<ul style="list-style-type: none"> ▶Managing Director, Shimadzu (Hong Kong) Ltd. (Currently posted to China)
	<p>[Reasons for appointment] As Managing Director of the Company's business in China, Mr. Koki Aoyama is committed to expanding the business performance with strong leadership. Based on his abundant knowledge and track record in marketing and service fields in addition to Medical Systems business and the management of an overseas subsidiary, the Company expects him to fulfill the leading role in accelerating the integration of analytical instrument technologies with medical systems and realizing new business opportunities accompanying economic growth. Therefore, the Company continues to appoint him again as a Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Yoshino Kajitani	Managing Executive Officer	<ul style="list-style-type: none"> ▸ In charge of Legal Affairs and Diversity Management ▸ In charge of Health Management
	<p>[Reasons for appointment] Ms. Yoshino Kajitani has abundant knowledge and track record in overseas business and corporate communications as well as the management of a domestic subsidiary, and is in charge of diversity management and health management, aiming to create an organization in which diverse employees can contribute to the business by demonstrating their strengths. In addition, newly responsible for Legal Affairs, the Company expects her to fulfill her role in strengthening the Group's legal compliance system and business foundation, and continues to appoint her again as Managing Executive Officer.</p>	
Hiroto Itoi	Managing Executive Officer	▸ CTO
	<p>[Reasons for appointment] As the CTO, Mr. Hiroto Itoi is committed to acquiring new technologies and developing new products. He has abundant knowledge and track record in the technology and product development of mass spectrometers, one of the Company's main products, and World-Leading innovative R&D as a General Manager of Technology Research Laboratory. Therefore, the Company expects him to fulfill his role in leading technical research in the Group and has appointed him again as a Managing Executive Officer.</p>	
Shigenori Aoyama	Managing Executive Officer	<ul style="list-style-type: none"> ▸ In charge of Human Resources, General Administration, and Internal Control ▸ Deputy in charge of Risk Management
	<p>[Reasons for appointment] Based on his abundant knowledge of the corporate sector, Mr. Shigenori Aoyama is in charge of general affairs and internal control, which are responsible for governance and strengthening of the business foundation. In addition, responsible for Human Resources with abundant experience, the Company expects him to fulfill his role in leading human resources management in the Group, including human resources development. Therefore, the Company has appointed him again as a Managing Executive Officer.</p>	

Name	Current Position	Responsibility at the Company
Shunei Matoba	Managing Executive Officer	<ul style="list-style-type: none"> ▸ In charge of Corporate Marketing ▸ General Manager, Sales Division ▸ General Manager, Tokyo Office
	<p>[Reasons for appointment] Responsible for Corporate Marketing as a General Manager of Tokyo Office, Mr. Shunei Matoba is committed to strengthening the corporate marketing organization. Based on his abundant knowledge and track record in the field of sales, marketing and service in addition to Analytical & Measuring Instruments business and management of an overseas subsidiary, the Company expects him to fulfill his role in leading the sales capabilities of the Group. Therefore, the Company continues to appoint him again as a Managing Executive Officer.</p>	
Masami Tomita	Managing Executive Officer	<ul style="list-style-type: none"> ▸ General Manager, Analytical & Measuring Instruments Division
	<p>[Reasons for appointment] As General Manager of Analytical & Measuring Instruments Division, Mr. Masami Tomita is committed to expanding the business and enhancing the functions of the organization. He has abundant knowledge and track record in the technology and product development of liquid chromatographs, one of the Company's main products, and in the technology development and manufacturing of all analytical instruments. Therefore, the Company expects him to fulfill his role in contributing to the growth and improving the profitability of the Analytical & Measuring Instruments business, and continues to appoint him again as a Managing Executive Officer.</p>	
Kiyohito Sonoki	Managing Executive Officer	<ul style="list-style-type: none"> ▸ General Manager, Medical Systems Division
	<p>[Reasons for appointment] As General Manager of Medical Systems Division, Mr. Kiyohito Sonoki is committed to expanding the business and increasing the profitability. Based on his abundant knowledge and track record in the corporate strategy planning and the management of an overseas subsidiary in addition to the technology and product development of medical systems, the Company expects him to fulfill his role in further improving the profitability and expand the overseas business. Therefore, the Company continues to appoint him again as a Managing Executive Officer.</p>	

The asterisk (*) next to a person's name indicates that he/she is a Director.

(3) Corporate Officers

Name	Current Position	Responsibility at the Company
Yoshiaki Maeda	Corporate Officer	▸ President, Shimadzu Scientific Instruments, Inc. (Currently posted to U.S.A.)
Susumu Yamamoto	Corporate Officer	▸ General Manager, Aircraft Equipment Division
Naomi Okazaki	Corporate Officer	▸ Deputy General Manager, Analytical & Measuring Instruments Division (In charge of SCOE [Solutions Center of Excellence])
Masahiko Tanaka	Corporate Officer	▸ General Manager, Industrial Machinery Division ▸ General Manager, Fluidics Systems Division
Wataru Tajima	Corporate Officer	▸ Deputy General Manager, Sales Division ▸ General Manager, International Operations Unit
Shigeki Morimoto	Corporate Officer	▸ Deputy General Manager, Sales Division ▸ General Manager, Business Strategy Department
Komei Arakane	Corporate Officer	▸ General Manager, Finance and Accounting Department
Yoshiaki Hirao	Corporate Officer	▸ President, Shimadzu Europa GmbH (Currently posted to Germany)
Takeaki Inoue	Corporate Officer	▸ Deputy General Manager, Analytical & Measuring Instruments Division (In charge of Research & Development) ▸ General Manager, Research & Development Department, Analytical & Measuring Instruments Division
Kazuya Suzuki	Corporate Officer	▸ Deputy General Manager, Medical Systems Division (In charge of Sales, Marketing, and Service) ▸ General Manager, Global Marketing Department, Medical Systems Division
Palanisamy Prem Anand	Corporate Officer	▸ Managing Director, Shimadzu (Asia Pacific) Pte. Ltd. (Currently posted to Singapore)
Takahiro Nishimoto (newly appointed)	Corporate Officer	▸ General Manager, Technology Research Laboratory
Kaoru Ihara (newly appointed)	Corporate Officer	▸ General Manager, Human Resources Department
Manabu Sakamoto (newly appointed)	Corporate Officer	▸ Managing Director, Shimadzu Analytical (India) Pvt. Ltd. ▸ Managing Director, Shimadzu Medical (India) Pvt. Ltd. (Currently posted to India)